



Accelerating the path of growth in Polish residential-for-rent

TAG to acquire leading Polish residential developer ROBYG-23 December 2021

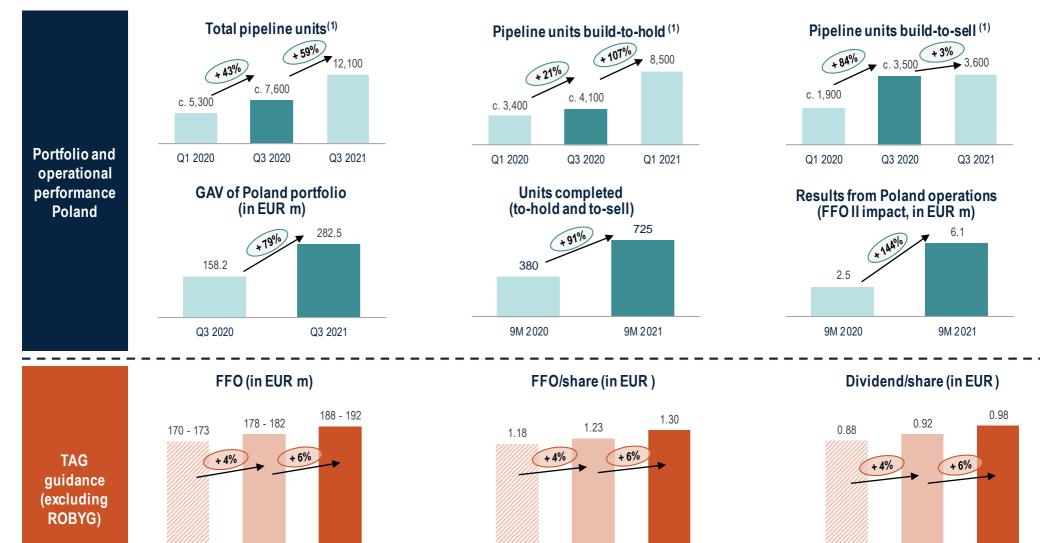
TAG executive summary

TAG further expands on its Poland strategy via acquisition of ROBYG, the largest Polish residential developer

| Strategic rationale | Acquisition of ROBYG, the largest Polish residential developer, to continue TAG's strategy to enter the Polish residential for rent market Transaction to follow two years after the successful Polish market entry of TAG through the acquisition of Vantage in 2019 Combining Vantage and ROBYG, the mid-term target for TAG is to build a portfolio of more than 20,000 residential rental units in Poland, corresponding to up to c. 20% of TAG's current residential portfolio TAG remains confident about the market environment in Poland, which has demonstrated strong resilience in course of the COVID-19 pandemic and an intact long-term trend of increasing rental prices |
|--------------------------|--|
| ROBYG S.A. | ROBYG is the largest real estate developer in Poland focused on four major cities with a track record of more than 26,000 units completed and delivered in the past 20 years The secured residential pipeline currently consists of residential projects in Warsaw, Tri-City, Wrocław and Poznań representing a total of c. 23,000 units (excluding presold units) Thereof, according to TAG's assumptions, up to c. 12,000 units could be held upon completion as yielding assets on the balance sheet to add to TAG's rental portfolio in Poland, whilst the remainder of the development pipeline is already in the process of being sold |
| Key transaction terms | Purchase price of c. PLN 2,500m (c. EUR 550m) for 100% of the economic interest in ROBYG (based on transaction consideration of PLN 3,150m (c. EUR 694m) after certain cash distributions to the sellers of up to PLN 700m (c. EUR 154m) to be made prior to closing of the transaction Acquisition via TAG Beteiligungs- und Immobilienverwaltungs GmbH, a 100% owned subsidiary, from Bricks Acquisitions Limited, a company controlled by The Goldman Sachs Group, Inc. and Centerbridge Partners L.P. |
| Financing | Purchase price, as well as potential refinancing of existing debt and working capital, will be funded by a Bridge Facility of up to EUR 750m provided by Bank of America, Credit Suisse, Deutsche Bank and Société Générale The envisaged take-out of the Bridge Facility is expected to take place in 2022 by capital market transactions TAG is fully committed to maintaining its Baa3 investment grade rating |
| Timeline | Closing of the transaction is expected in Q1 2022 and remains subject to mandatory anti-trust clearance (only) |

Overview of TAG's track record in Poland

Since the acquisition of Vantage in November 2019, TAG has developed a strong foothold in the Polish residential-to-rent segment, and proven a remarkable growth track record while sustaining a strong group outlook



Source: Company information; (1) Contractually secured pipeline

ROBYG acquisition delivers strong value to Polish portfolio

Addition of ROBYG enhances TAG's presence in Poland and adds the Warsaw market with an established local portfolio



- By acquiring ROBYG, TAG strengthens its presence in Poland and gains direct access to the local Warsaw market
- The significant ROBYG pipeline of c. 23,000 units (excluding c. 4,000 units presold), of which c. 12,000 units are earmarked for build-to-hold, allows to expand TAG's rental business in Poland while delivering cash proceeds from the disposal of build-to-sell units
- The transaction makes TAG the leading player in the Polish residential market with a combined portfolio / landbank of c. 35,000 units⁽⁴⁾, having a presence in all major Polish cities

Source: Company information (units shown rounded to nearest 100); Note: (1) c. 200 units in Krakow were acquired by TAG in October 2021, post the latest balance sheet disclosure / published total unit count; (2) Includes c. 4,000 presold units;

(3) As per TAG assumptions (Estimated total investment cost based on purchase price plus future capex);

(4) Includes pipeline (not completed) units,

(5) Overview depicts units as of June 2021, while for Vantage existing units are shown as of September 2021, and for ROBYG units in the current development pipeline, as per latest available information, are shown

TAG Poland key KPIs pre and post ROBYG acquisition

Overview of Polish developer market

| | Vantage | ROBYG | Pro-forma TAG Combined |
|---------------------------------------|---------|--------------------------|---------------------------|
| # Units | 12,100 | 27,100 ⁽²⁾ | 39,200 |
| Thereof build-to-hold | 8,500 | 11,800 ⁽³⁾ | 20,300 |
| Thereof build-to-sell | 3,600 | 15,200 ⁽²⁾⁽³⁾ | 18,800 |
| # Units completed | 500 | - | 500 |
| # Units under construction | 3,500 | 6,500 ⁽²⁾ | 10,000 |
| # Landbank and secured pipeline units | 8,100 | 20,500 | 28,600 |

 Landbank in # residential units⁽⁴⁾⁽⁵⁾

 35,200 <

 23,100

 19,400

 15,600

 15,000

 12,100

 10,200

 Image: Comparison of the second se

ROBYG business overview

Build-to-hold and build-to-sell pipeline currently focused on Warsaw, Tri-City, Wrocław and Poznań

Business description

- Founded in 2000 and headquartered in Warsaw, ROBYG develops, manages, and sells residential properties in Poland
- The company employs c. 450 employees who internally cover the functions technical, sales & marketing as well as various back office and administrative areas
- With c. 23,000 units (excluding presold units) in the landbank the company is the largest pure residential developer in Poland
- ROBYG focuses on locations that can generate steady and sizeable cash flows and currently actively invests in four agglomerations: Warsaw, Tri-City, Wrocław and Poznań

Build-to-hold pipeline⁽¹⁾

| Project Overview | | | | | |
|-----------------------------------|----------|----------|---------|--------------|---------|
| Pipeline location | Warsaw | Tri-City | Wrocław | Poznań | Total |
| | | | | | |
| Total number of projects/ units | 6,600 | 2,800 | 900 | 1,600 | 11,800 |
| | | | | | |
| Average total investment cost (in | c. 2,300 | | | | |
| Average gross rental yield | | | | | c. 7.0% |
| Average rent per sqm | | | | c. EUR 12-14 | |
| Average apartment size | | | | c. 50 sqm | |

Source: Company information (units shown rounded to nearest 100); Note: (1) Unit classifications, costs and yields as per TAG assumption; (2) Including presold units;

(3) Based on purchase price plus future capex (as per TAG assumptions)

| Key financials | | | | | | |
|---------------------------|------------|------------|------------|--|--|--|
| (in EUR m) | 9M 2021 | 2020 | 2019 | | | |
| Revenues | 141.0 | 238.1 | 240.2 | | | |
| Operating profit (Margin) | 42.5 (30%) | 58.0 (24%) | 51.6 (21%) | | | |
| Net profit (Margin) | 28.7 (20%) | 46.0 (19%) | 43.5 (18%) | | | |
| Total assets | 787.5 | 554.4 | 517.6 | | | |
| Net debt / Equity | 24% | 23% | 25% | | | |





Apartamenty Królewskie (Wilanów, Warsaw)

Build-to-sell pipeline⁽¹⁾

Project Overview

| Pipeline location | Warsaw | Tri-City | Wrocław | Poznań | Total |
|---|--------|----------|---------|-----------|---------|
| | | | | | |
| Total number of projects/ units | 6,300 | 5,600 | 1,400 | 1,900 | 15,200 |
| | | | | | |
| Average total investment cost (in EUR/sqm) ⁽³⁾ | | | | | c.1,900 |
| Average gross rental yield | | | | n.a. | |
| Average rentper sqm | | | | n.a. | |
| Average apartment size | | | | c. 50 sqm | |

TAG strategic transaction rationale

Expanding the existing footprint in the Polish residential-for-rent market via an attractively priced acquisition of the ROBYG portfolio delivers significant value to shareholders

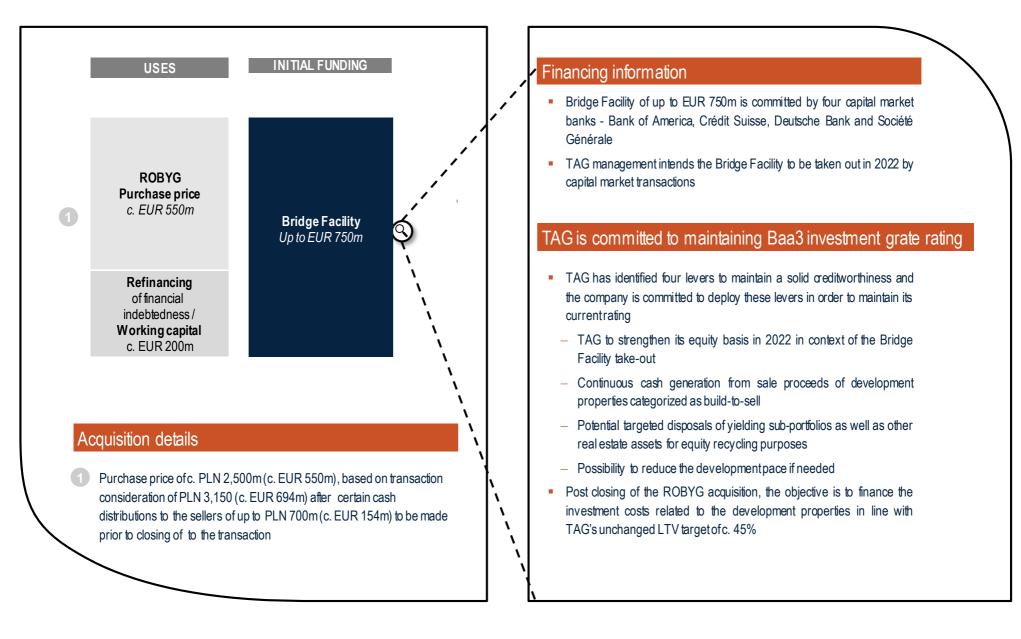
ROBYG has the largest Polish residential development pipeline

Combination of ROBYG and Vantage creates leading Polish residential-to-rent position

Polish residential market offers dynamic outlook

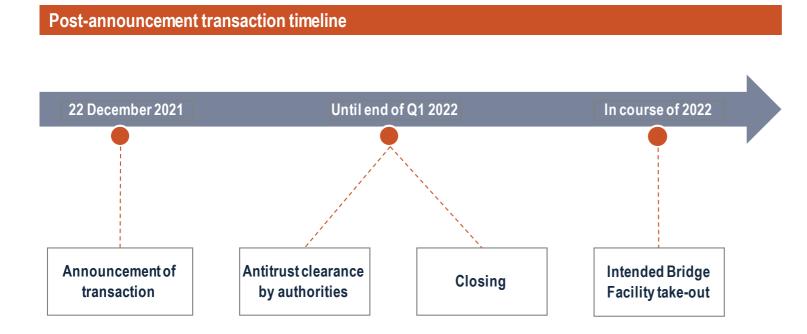
- ROBYG's significant development pipeline comprises c. 23,000 units (excluding presold units) in Poland's major agglomerations Warsaw, Tri-City, Wrocław and Poznań
- With c. 12,000 units earmarked for build-to-hold, the ROBYG portfolio offers a strong residential-for-rent foothold in Poland to TAG
- Further, the established platform of ROBYG covers the functions technical, sales & marketing as well as various back office and administrative areas, allowing TAG to develop and grow a highly professionalized and integrated operation
- Combining TAG's existing Poland operations (Vantage) with ROBYG, a pro-forma pipeline of over 35,000 units will be established (excluding presold units for ROBYG), allowing TAG to grow its Polish pipeline more than twofold
 - The build-to-hold units will stand at more than 20,000 units post transaction, hence adding c. 12,000 units to TAG's residential to rent strategy in Poland
 - The increased residential-to-rent foothold in Poland allows TAG to benefit from the dynamic Polish residential-to-rent market, with strong recent uplifts in rent levels and a significant supply demand gap
- Further, acquiring ROBYG unlocks the Warsaw residential market for TAG, yielding direct access to a strong development pipeline of c. 13,000 units in Warsaw, of which c. 6,600 units are earmarked for build-to-hold
- Poland has become a sought-after market for investors, following a strong economic growth with increased purchasing power and ongoing urbanization over the last years
- The current housing shortage in major Polish cities has driven up prices of residential units as well as rent levels
- Especially rent levels in major Polish agglomerations have grown significantly since 2015, clearly outperforming the respective growth rates in other major European economies

Transaction funding overview



Transaction timeline post-announcement

Envisioned finalization of antitrust and closing process over Q1 2022



- Following the announcement of the transaction on 22 December 2021, key milestones comprise:
 - Antitrust approval of transaction by relevant authorities
 - Closing
 - Intended take-out of Bridge Facility
- Currently it is envisioned that the above items will be completed over the course of 2022, with antitrust approval and closing to take place in Q1 2022







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